

Bury Locality Plan Health and Wellbeing Board Update 14 February 2018

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Recap 1

- Case for change:
 - Too many local people are in avoidably poor health
 - Healthy life expectancy in Bury significantly below national average
 - Significant health inequalities between most deprived and most affluent parts of the Borough
 - Unsustainable financial future - £75.6m financial gap by 2020/21
- Locality Plan:
 - Delivering system-wide commitment to transform health and social care in Bury
 - Improving outcomes and experience for local people whilst ensuring financial sustainability
- GM Transformation Fund (GMTF) allocation to Bury - £19.231

	2016/17 (£m)	2017/18 (£m)	2018/19 (£m)	2019/20 (£m)	Total (£m)
Total (£million)	0.995 (DF)	7.031	6.311	4.893	19.231

Recap 2

Locality Plan:

- A new transformational model, underpinned by a series of transformation programmes:
 - Enabling local people
 - Giving every child the best start in life
 - Keeping Bury well
 - Transforming mental health (no transformation funding allocation)
 - Transforming urgent and emergency care
 - Transforming primary, community and social care
- Creation of a local care organisation
- Creation of a single health and care commissioning organisation
- Enabling programmes (e.g. IM&T, communications, finance) that support delivery of Locality Plan ambitions and programme-specific requirements

Transformation Programme Board (TPB) driving plan delivery

Priority Programme Update

Transformation Programme Board identified 2 priority programmes:

- Transforming Urgent and Emergency Care:
 - Re-design of GP Streaming model, to be agreed and implemented by April
 - Green car / heat car options appraisal undertaken – Green Car to be implemented by 31.3.18
- Home First (part of Transforming primary, community and social care)
 - Project leads identified across Home First programme
 - Intermediate care capital programme completed
 - New reablement model developed and being deployed
 - New zonal /neighbourhood model of home care implemented – securing additional capacity to enable people to remain in their own homes
 - Additional discharge to assess capacity secured – enabling more timely discharge and assessment of ongoing needs in a more appropriate setting

Programme-wide prioritisation process

Purpose – to identify other years 1 and 2 transformation priorities

- Approach agreed by Transformation Programme Board
- Programme-wide engagement in process and tool development
- Tool – scores projects against weighted criteria across 3 domains:
 - Strategic alignment
 - Financial value / impact
 - Risk (delivery of change and benefits realisation)
- Meetings with programme senior responsible officers and project leads to:
 - Understand project status
 - Provide challenge and support
 - Complete prioritise tool
 - Agree next steps and discuss support available

Next Stage Plan Development and Investment Agreement

- Programme leads refreshing key programme documents:
 - Business case
 - Implementation plans
 - Workforce plans
 - Financial models and cost benefit analyses
 - Outcome measures and performance indicators
 - Risk registers and issues logs
- Finance operational group developing a Bury Investment Agreement:
 - An agreement between provider partners and commissioners setting out:
 - Financial requirement, how money spent, benefits and return on investment
 - Supported by key programme documents (listed above)
- Jan 18 TPB considered draft Transformation Fund allocation process linked to investment agreement and implementation plans

Other Locality Plan Progress Highlights

- Locality Care Organisation:
 - Peer-to-peer review held, informing and providing assurance in respect of LCO development
 - Draft alliance agreement – the mutually binding agreement between provider partners – is being developed.
 - Organisational development expertise secured to support LCO development
- One Commissioning Organisation:
 - Programme Initiation Document agreed
 - Programme governance and delivery arrangements established
 - Key milestones to April 18 agreed, including:
 - Establishment of shadow health and care board
 - Staff colocation
 - Production of longer term plan to develop OCO as an integrated strategic commissioning organisation

Other Locality Plan Progress Highlights

- Programme management / capacity
 - Key programme roles filled:
 - LCO Managing Director
 - Locality Plan Programme Director
 - Programme Management Office capacity
 - Programme management documents and structures developed
- Enablers:
 - Transformation campaign / branding developed
 - Initial draft of Bury investment agreement developed
 - Digital Transformation Fund monies secured - £716k
 - Agreement on use of Graphnet – system that supports single clinical record